



# THE ROCKEFELLER UNIVERSITY

1230 YORK AVENUE

NEW YORK, NY 10021

March 19, 1986

JOSHUA LEDERBERG

PRESIDENT

Dr. Arnold O. Beckman  
Chairman of the Board  
Beckman Instruments  
Campus Drive at Jamboree Boulevard  
P. O. Box C-19600  
Irvine, California 92713

Dear Arnold:

I am enclosing a package of materials: I hope this will give a clear explanation of our proposal that you enable us to complete a new research and library building. This project has just been made possible by our recent new relationship with the Howard Hughes Medical Institute.

As you suggested, I have talked to Harold Brown about this and have left with him a preliminary draft of the same proposal. I hope it will be possible for him to visit our campus in the near future; and I am looking forward to whatever chance you may have to do the same to examine the proposal right on site.

All of this has come about somewhat unexpectedly and on a fairly short time scale: I hope those exigencies do not interfere with the possibility of your giving this enterprise enough deliberation to fit our own time scale for architectural planning and the initiation of the building. We can only give an approximation to the total building costs at this time: I expect they will run out to \$45 or \$50 million (1986 dollars). Our proposal to you is for a grant of \$20 million to enable us to proceed confidently with the project. We could of course borrow funds from our endowment reserves to meet the cash flow requirements, if that would facilitate the actual program of cash transfer from the Beckman Foundation to the University. I know you would understand our request that you adjust the dollars granted to take account of the cost of money between the time of cash expenditure and the consummation of the pledge.

Mr. Arnold O. Beckman

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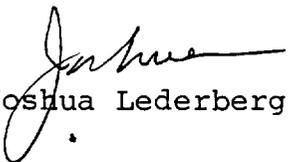
This is but one of the many details that we would be glad to discuss further with you as we indeed must complete our own crystallization of the project in concrete terms.

I sent you some material on cataract research here at the University. I'm sure that Dr. Cerami would be more than delighted to meet with you and bring you up-to-date on his current studies. I do have some additional technical reprints but will wait your word as to whether you would like to be burdened with them.

I do make one other enclosure: that is a report of the opening of the new Arthur M. Sackler Center for Medical Communications at Tufts Medical School. I learned about this at its dedication, which I was glad to attend a little while ago. There are many resemblances in concept between that center and what we are looking for here. The difference is that we emphasize enhancing the efficiency of biomedical research through the most effective contact with established knowledge; their primary emphasis is in medical care and medical education.

Yours with very best wishes; and please do let us know when we may again enjoy offering the hospitality of our home to Mrs. Beckman and yourself.

Yours sincerely,

  
Joshua Lederberg

cc: Dr. Harold Brown

Encls.