

Massachusetts General Hospital
Boston 02114

JOHN H. KNOWLES, M. D.
GENERAL DIRECTOR

Dear Joshua

Needless to say my decision not to accept the opportunity at Stanford was a very difficult one.

Your letter meant a great deal to me with its emphasis on the (re-)integration of knowledge and your attempts to use the great resources of the whole university in a more retinal way. The Human Biology Program, the Computer Facility and the Center are exactly the developments which excite me..
May I say also that I enjoyed our discussion in Paul Berg's office - it was clear to me that you

KNOWLES John

Gave a fine understanding of
administration and the varieties of
human behavior which make
administrative work not only worth-
while but enjoyable! Perhaps I
ought to come to Stanford as a student!

I appreciated your interest in me
and your deep commitment to one
of our country's finest institutions.
I hope our paths will cross
again - and I am sorry that we
will not be working together.

Sincerely -

John.

MAY 10 1971