

CORNELL UNIVERSITY
MEDICAL COLLEGE
1300 YORK AVENUE
NEW YORK, N.Y. 10021

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OFFICE OF THE DEAN

June 2, 1980

To Members of the Faculty:

I have decided to accept the position of Executive Vice President of The Upjohn Company as of October 1, 1980. I leave not because of differences or disappointments with Cornell, but because of the uniquely challenging prospects for this new position.

To have been able to serve as your Dean has been a privilege, an experience and a reassurance. Deficiencies and differences notwithstanding, Cornell is that kind of institution with which one cannot be associated and not emerge stronger and wiser. To have been part of this faculty is to be a part of it always.

The future seems difficult for all of medicine and science. I hope that you will let me help with solving the problems of Cornell from a new role.

Thank you for your support and your help. I hope I shall be able to reflect well on that confidence.

Sincerely,

A handwritten signature in cursive script that reads "Theodore Cooper".

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Theodore Cooper, M.D., Ph.D.
Dean, Cornell University Medical College and
Provost for Medical Affairs, Cornell University

DJL
1/10/80
R.Y.