Dear Josh:

Working to good purpose with you and our teammates of the Carnegie Commission on Science, Technology, and Government has been a richly rewarding experience. The esprit de corps that developed among us was extraordinary. The achievements, and promise, of the Commission would not have been possible without this spirit of fraternity and sense of common objectives. As co-chairmen, it was our privilege to participate in the work as well as in the conception and evolution of the Commission’s objectives, policies, and programs during these five years and the preceding gestational period.

Each one of us can take pride and gratification in the achievements and continuing influence of the Commission in helping our country. And it has been especially heartwarming to us to observe the growth and development of the young staff members of our team.

So now, as we have formally disbanded according to plan, we thank you for your friendship and assure you of ours. Each of us has been influenced by our experience together, and we hope all of us will keep in touch in the years ahead.

With warm regards,

Sincerely,

Joshua Lederberg

William T. Golden

August 16, 1993